

# A framework for measurement and control of risk – 'Optimum Risk Decisions'

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# Outline

- A Qualitative and Quantitative Approach to Risk
- Generic Representation of Risk
- Stochastic Programming and Risk Decisions
- Computational Study
- Future Considerations

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# Overview

Risk Perception

Risk  
Identification

Risk  
Quantification

Risk  
Decisions

Sources of  
Risk

Risk  
Measures

Optimisation  
Model

Qualitative

Quantitative

# Risk Perception

- Social scientists and behavioural psychologists study human aspects / perception of risk.
- Economists refer to it as 'appetite for risk' or 'risk aversion'.
- Reflects individual characteristics and/or external exigencies.
- Risk perception is closely related to utility theory...key for connecting decision making models with risk.

# Risk Identification/Sources of Risk

- Uncertainty translates into risk **but** uncertainty is not risk.
- Risk appears in a variety of business sectors and applications... Finance, Energy, Agriculture...
- In each of these industry sectors different factors lead to risk:
  - Market volatility
  - Liquidity
  - Credit worthiness
  - Regulatory requirements
  - People involved
- Depending on the nature of the applications the models should include such factors.

# Risk Quantification

- The risk measure used should be relevant to our goals (risk targets)...should reflect and adequately capture the risk(s) we want to mitigate.
- Should satisfy the axioms of coherency especially when applied in an enterprise wide context.
- Symmetric or asymmetric?

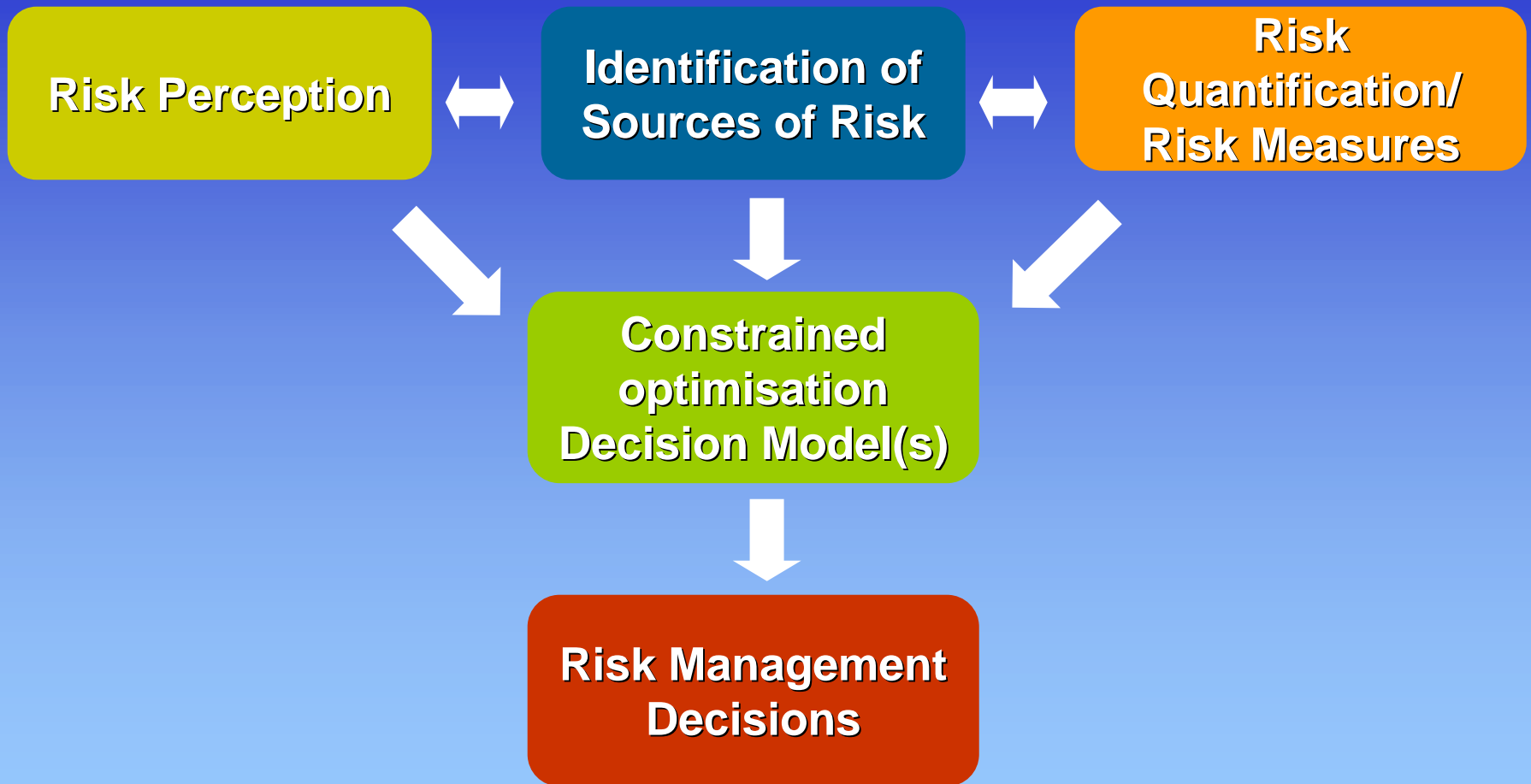
# Symmetric Measures of Risk

- Dispersion risk measures: Quantify risk in terms of probability-weighted dispersion of results around a specific reference point and are otherwise classified as *symmetric measures of risk*.
  - *Variance or standard deviation* (Markowitz (1952, 1959)).
  - *Mean Absolute Deviation (MAD)* (Atkison (1970), Konno and Yamasaki (1991)).

# Asymmetric Measures of Risk

- Measures which quantify risk according to results and probabilities below reference points, selected either subjectively or objectively, and are otherwise classified as *asymmetric measures of risk*.
  - *Expected Value of Loss* (Domar and Musgrave (1944)).
  - *Safety First* (Roy (1952)).
  - *Semi-Variance* (Markowitz (1959)).
  - $\alpha$ - $t$  criterion (Bawa (1975) and Fishburn (1977)).
  - *Value at Risk – VaR* – ( JP Morgan (1993)) and its extension *Conditional VaR – CVaR* – (Artzner et.al (1997) and Uryasev (1999)).

# Risk Management Decisions



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# Evolution of Risk Measures until mid 70's

Expected Downside

*Domar and Musgrave  
(1944)*

Safety First

*Roy (1952)*

Variance

*Markowitz (1952)*

Semi- Variance

*Markowitz (1959)*

*$\alpha$ -t model*

*Bawa (1975) and  
Fishburn (1977)*

# Generic Representation - *a-t* model

- $\alpha$ : a parameter specifying the moment of the return distribution. In some cases  $\alpha$  indicates different attitudes towards risk.
- $\tau$ : a predefined target level of the investment return
- $F(x)$ : the cumulative probability distribution function of the investment with return  $x$ .
- The LPM of order  $\alpha$  for a given  $\tau$  defines the  *$\alpha$ -t model* and has the following form:

$$F_{\alpha}(\tau) \equiv LPM_{\alpha}(\tau; x) = \int_{-\infty}^{\tau} (\tau - x)^{\alpha} f(x) dx = E\{(\max[0, \tau - x])^{\alpha}\}, \alpha > 0$$

# Variance

➤ For  $\tau = \bar{x}$  and  $\alpha=2$

$$\sigma^2 \equiv LPM_2(\bar{x}; x) = \int_{-\infty}^{+\infty} (\bar{x} - x)^2 f(x) dx = E\{(\bar{x} - x)^2\}$$

➤ For target return  $\tau$ :

$$\sigma^2 \equiv LPM_2(\tau; x) = \int_{-\infty}^{+\infty} (\tau - x)^2 f(x) dx = E\{(\tau - x)^2\}$$

# MAD

➤ For  $\tau = \bar{x}$  and  $\alpha=1$ , the MAD

$$MAD \equiv LPM_1(\bar{x}; x) = \int_{-\infty}^{+\infty} |\bar{x} - x|^1 f(x) dx = E\{(|\bar{x} - x|)^1\}$$

➤ For target return  $\tau$ :

$$MAD \equiv LPM_1(\tau; x) = \int_{-\infty}^{+\infty} |\tau - x|^1 f(x) dx = E\{(|\tau - x|)^1\}$$

# Asymmetric Measures of Risk (I)

## ➤ Safety First : $\alpha \rightarrow 0$

$$SF \equiv LPM_{\alpha \rightarrow 0}(\tau; x) = F_{\alpha \rightarrow 0}(\tau) = \int_{-\infty}^{\tau} (\tau - x)^{\alpha \rightarrow 0} f(x) dx = E\{(\max[0, \tau - x])^{\alpha \rightarrow 0}\}$$

## ➤ Expected Downside: $\alpha=1$

$$\bar{D} \equiv LPM_1(\tau; x) = F_1(\tau) = \int_{-\infty}^{\tau} (\tau - x)^1 f(x) dx = E\{(\max[0, \tau - x])^1\}$$

## ➤ For $\tau = \bar{x}$ special case of MAD

$$MAD^- \equiv LPM_1(\bar{x}; x) = F_1(\bar{x}) = \int_{-\infty}^{\bar{x}} (\bar{x} - x)^1 f(x) dx = E\{(\max[0, \bar{x} - x])^1\}$$

# Asymmetric Measures of Risk (II)

➤ Semi-Variance:  $\alpha=2$

$$\sigma^{-2} \equiv LPM_2(\tau; x) = F_2(\tau) = \int_{-\infty}^{\tau} (\tau - x)^2 f(x) dx = E\{(\max[0, \tau - x])^2\}$$

➤ Worst Case Scenario:  $\alpha \rightarrow +\infty$

$$WCS \equiv F_{\alpha \rightarrow +\infty}(\tau) = LPM_{\alpha \rightarrow +\infty}(\tau; x) = \int_{-\infty}^{\tau} (\tau - x)^{\alpha \rightarrow +\infty} f(x) dx = E\{(\max[0, \tau - x])^{\alpha \rightarrow +\infty}\}$$

# Asymmetric Measures of Risk (III)

- VaR of a portfolio at the  $\beta$  probability level is the left quantile of the losses of the portfolio, i.e, the lowest possible value such that the probability of losses less than VaR exceeds  $\beta \times 100\%$ . The VaR is given as:

$$VaR(x, \beta) = \theta$$

- The corresponding LPM is:

$$LPM_0(\theta; x) = F_0(\theta) = \int_{-\infty}^{\theta} (\theta - x)^0 f(x) dx = 1 - \beta$$

- CVaR:  $\alpha=1$ , and the expected downside risk is divided by  $(1-\beta)$

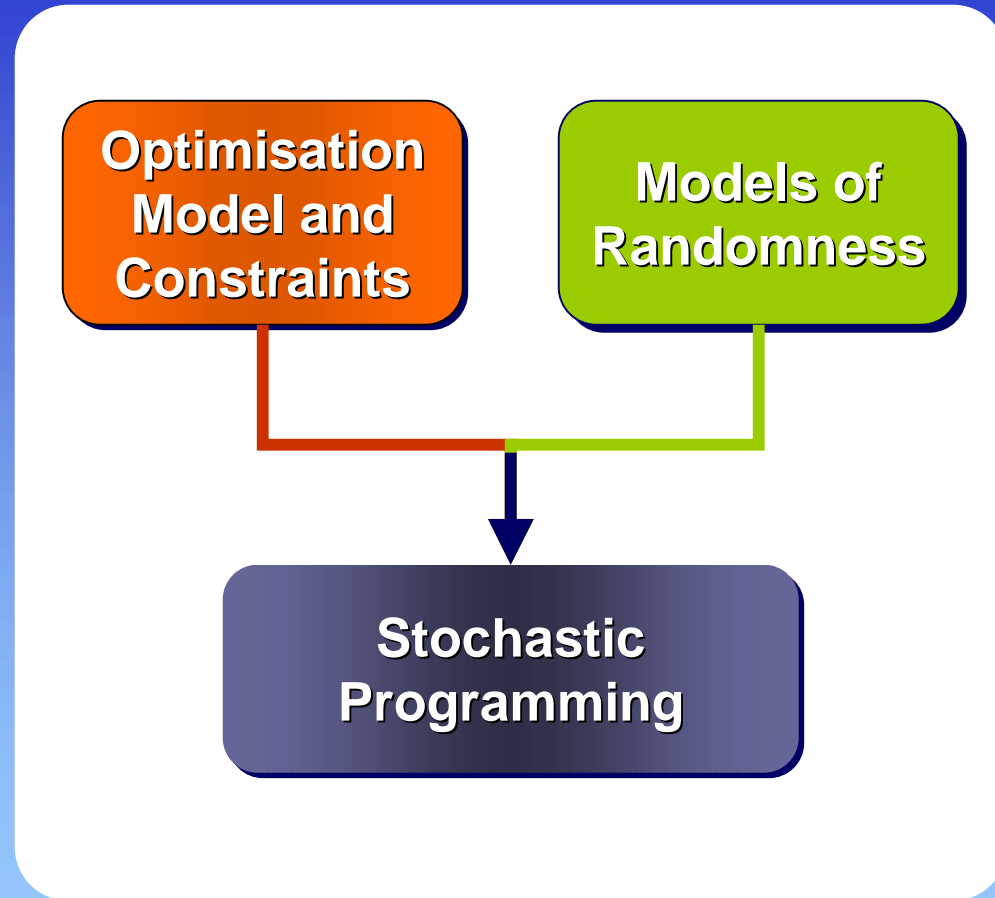
$$CVaR \equiv LPM_1(\theta; x) = F_1(\theta) = \frac{\int_{-\infty}^{\theta} (\theta - x)^1 f(x) dx}{1 - \beta} = \frac{E\{(\max[0, \theta - x])^1\}}{1 - \beta}$$

# Outline

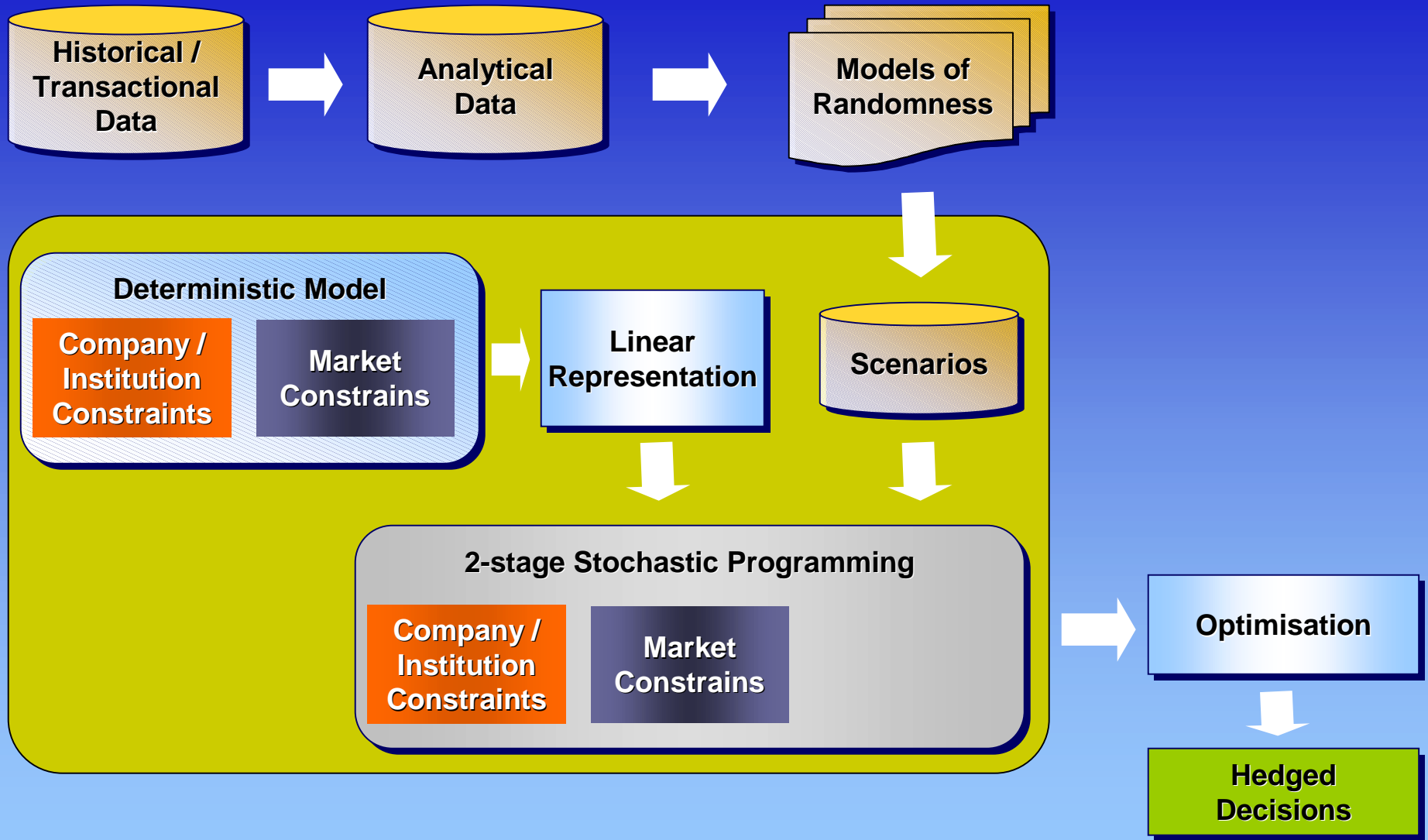
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# Why Stochastic Programming?

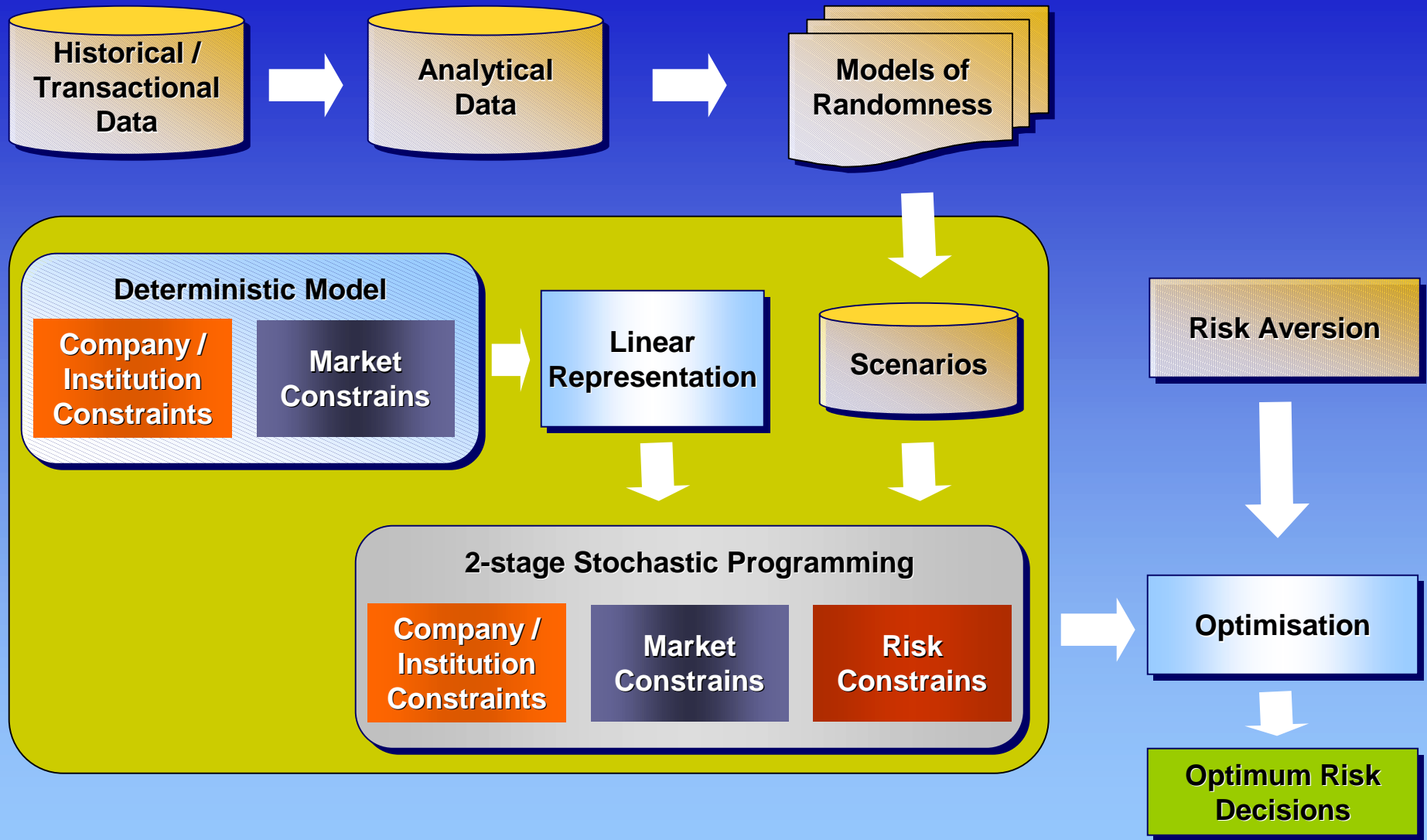
- Planning for the Future connected with uncertainty.
- Optimisation (Linear/Integer Programming) models assume exact (deterministic) states of nature.
- Dynamic and time dependent nature of investment decisions.
- Decisions need to be made today, "Here and Now."
- Translates into modelling flexibility and thus allows consideration of realistic constraints.



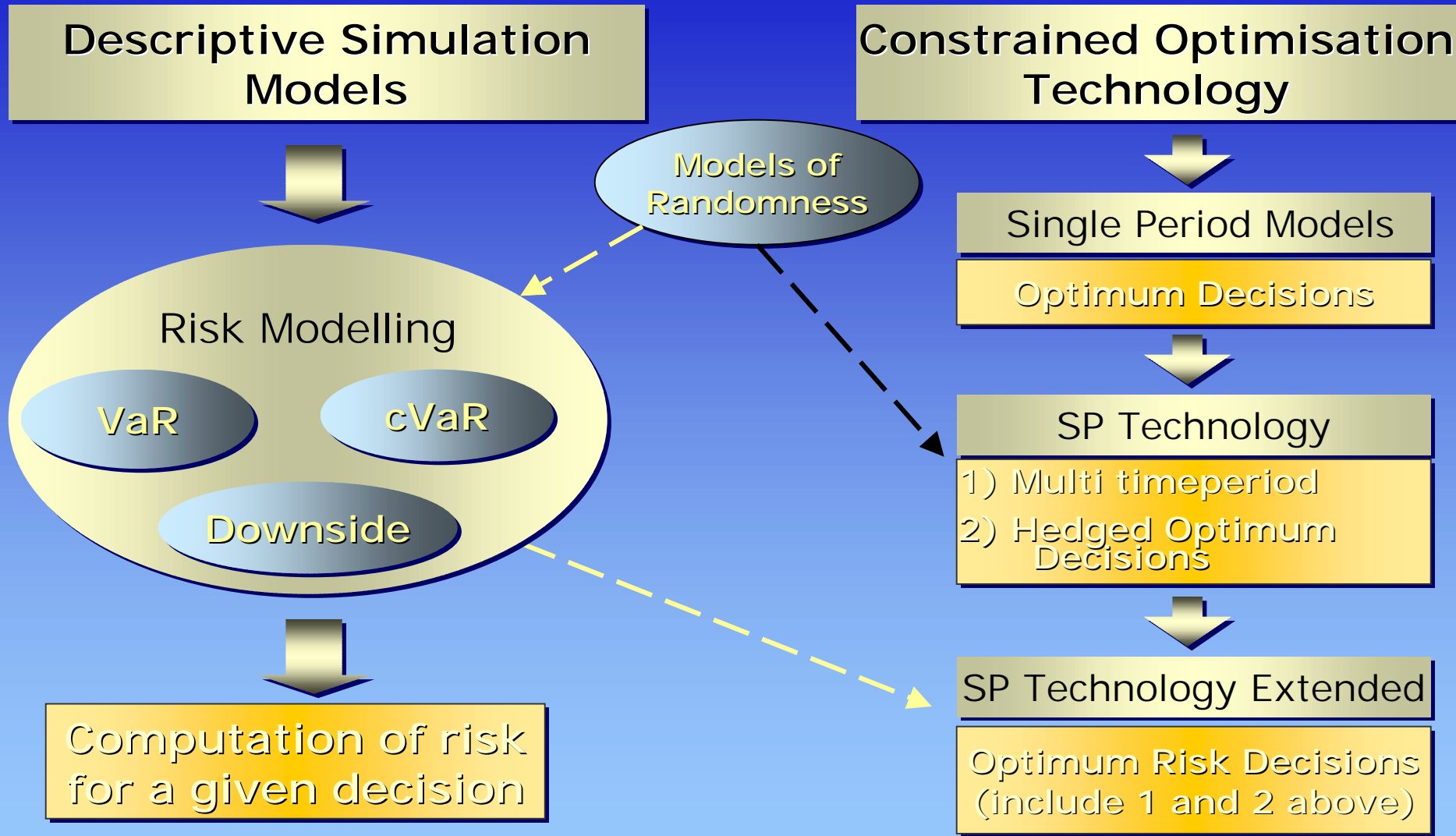
# Integrated View...Hedged Decisions



# Integrated View...Optimum Risk Decisions



# Risk Decisions



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# Our Investigation

Model	Objective	Risk	Methodology
Two-stage multi-time period SP	Maximise Terminal Wealth	Downside	Rolling & Backtesting
		VaR	
Mean Variance	Maximise Single Period Wealth	Variance	Rolling & Backtesting

# Model Specification

- Planning Horizon: 12 months
- Initial Capital: \$1,000,000
- Additional Inflow at the time of rebalance: \$50,000
- Liabilities: Inflation Related
- Rebalance Strategy: Twice at months 2 and 6
- 59 Assets from S&P100
- Number of scenarios: 300
- 10 years Backtesting / Rolling (1993-2002)

## **Maximise (Multiobjective Function)**

Terminal Wealth - Risk<sub>t</sub>

## **Subject to:**

Initial Holdings = 0

Wealth = investment \* return - Liabilities

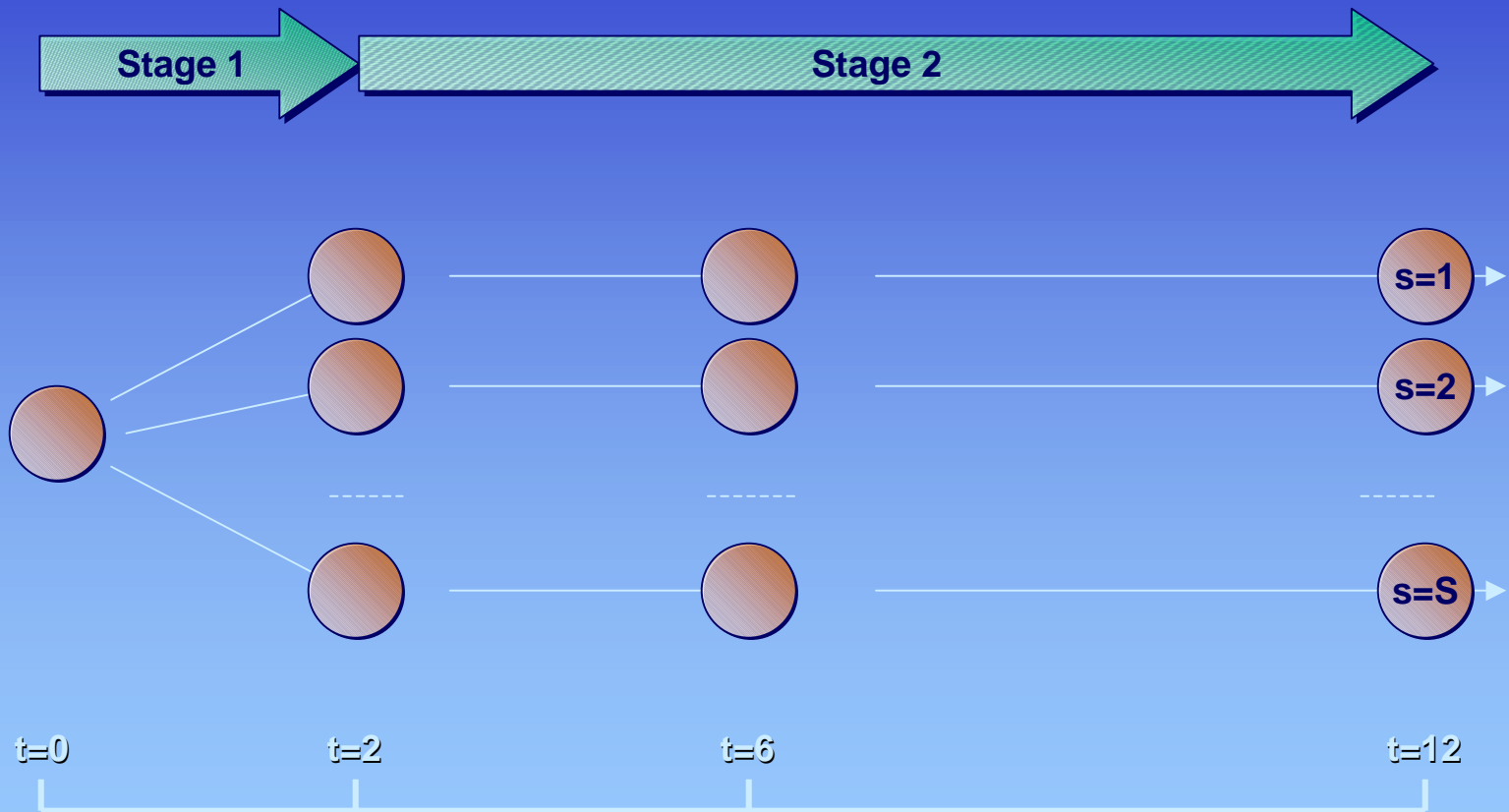
Fund balance constraint

Asset holding constraint

Transaction costs

**Risk** : Expected Downside, CVaR, and Variance

# 2-stage Stochastic Tree



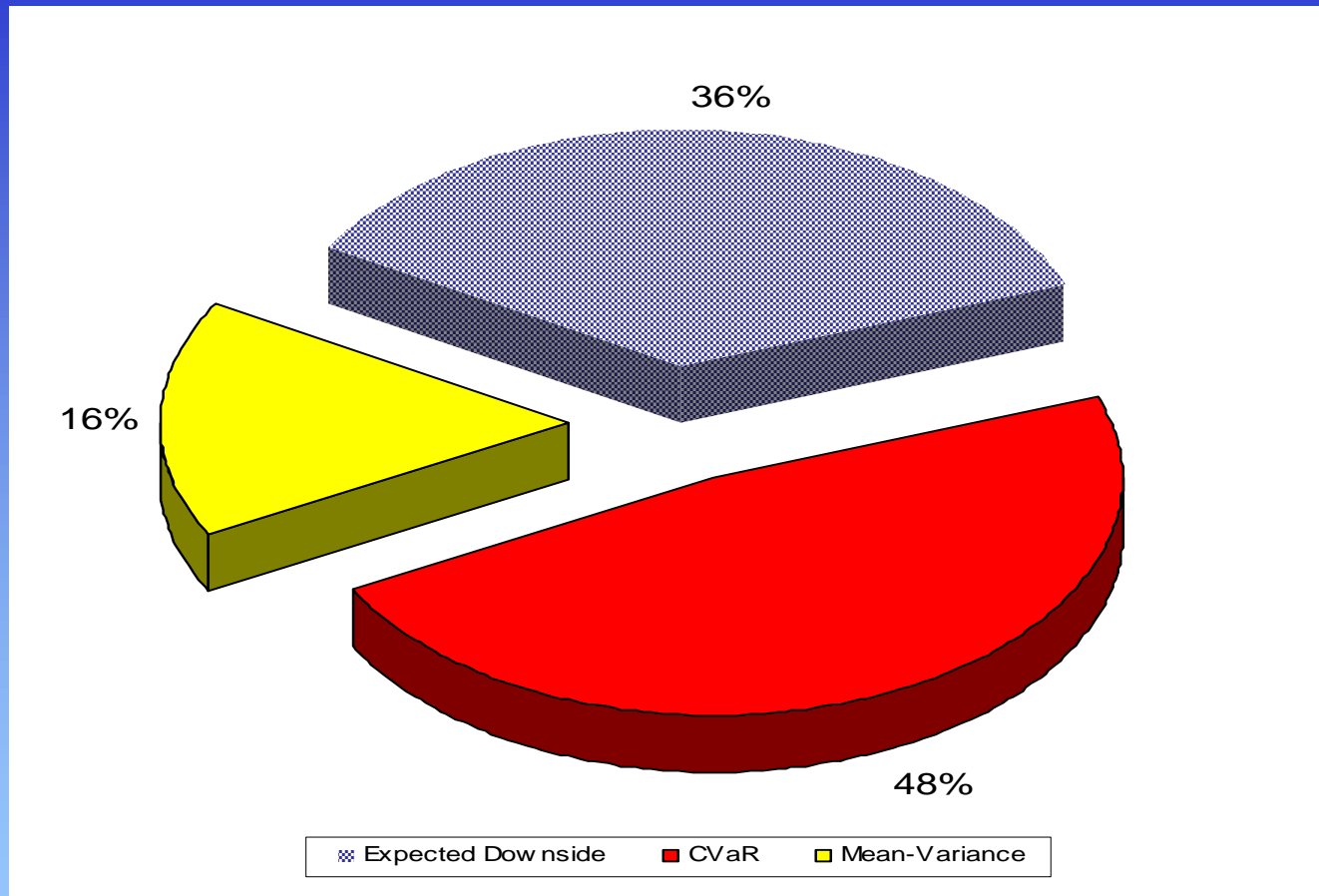
# Risk Profiles

Profile	Appetite for Risk	Scale
MinRisk	Lowest	0
MeLRisk	Medium Low	25
MedRisk	Medium	50
MeHRisk	Medium High	75
MaxRisk	Highest	100

# Risk Performance Mapping

<i>Dates</i>	<i>MinRisk</i>	<i>MeLRisk</i>	<i>MedRisk</i>	<i>MeHRisk</i>	<i>MaxRisk</i>
1992-1993	Exp. Downside	CVaR	CVaR	Exp. Downside	CVaR
1993-1994	Mean-Variance	Mean-Variance	Mean-Variance	Mean-Variance	Mean-Variance
1994-1995	CVaR	Exp. Downside	Exp. Downside	Exp. Downside	Exp. Downside
1995-1996	CVaR	CVaR	Exp. Downside	CVaR	Exp. Downside
1996-1997	Exp. Downside	CVaR	Exp. Downside	Exp. Downside	CVaR
1997-1998	CVaR	CVaR	CVaR	CVaR	Exp. Downside
1998-1999	CVaR	Exp. Downside	CVaR	Exp. Downside	Exp. Downside
1999-2000	Mean-Variance	Exp. Downside	CVaR	CVaR	Exp. Downside
2000-2001	CVaR	CVaR	Mean-Variance	Exp. Downside	Mean-Variance
2001-2002	CVaR	CVaR	CVaR	CVaR	CVaR

# Analysis of Results



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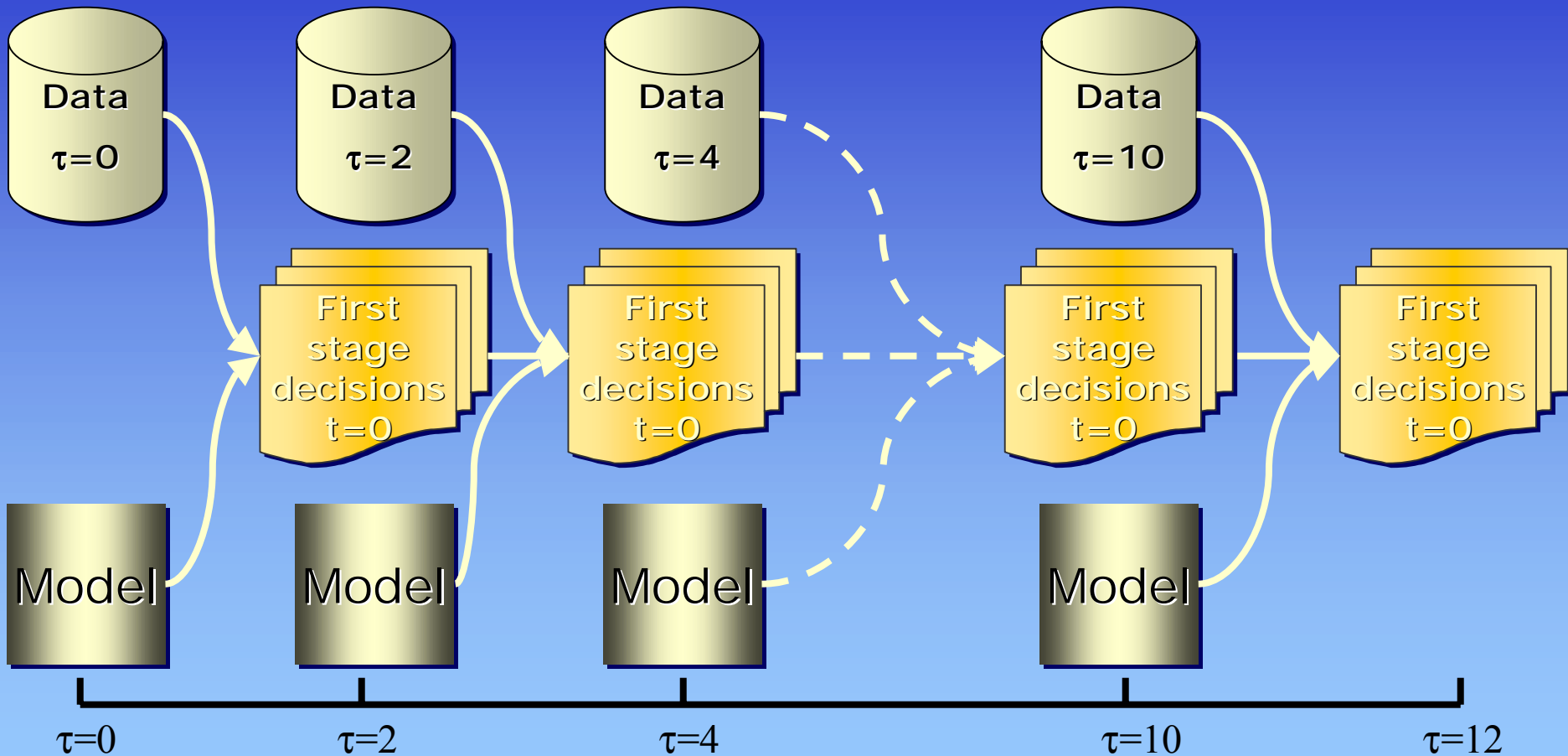
# Future Consideration

Close coupling between descriptive pre-analytics and decision models. Benefits:

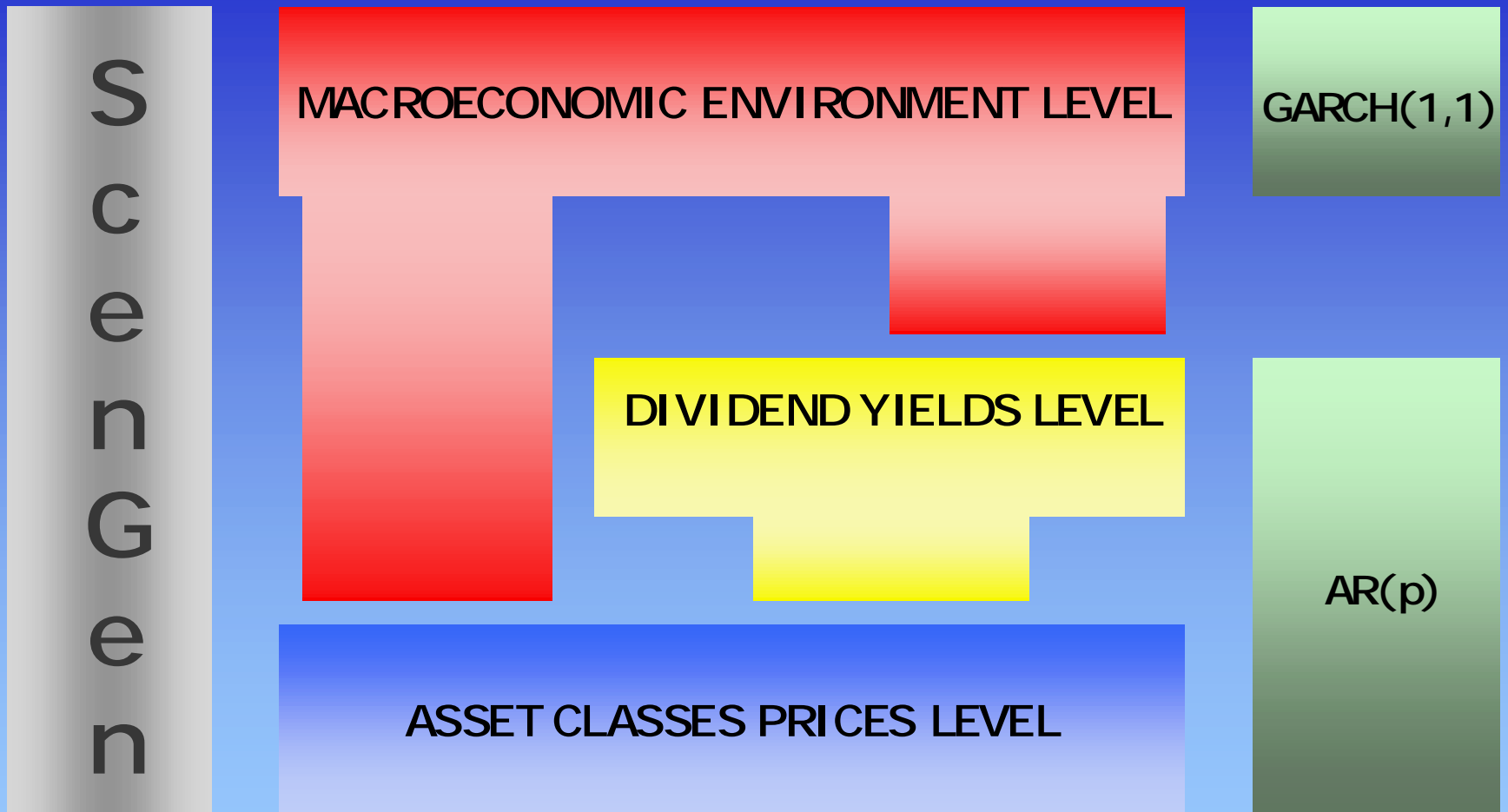
- Decision based on one model can be put through alternative risk analytics
- The framework can be used for backtesting and out of sample testing
- Convergence of simulation and scenario based models.
- Can such a tool be used to elicitate the risk perception of the decision makers...?

# Rolling Decisions

## ➤ Explanation of the framework



# ScenGen - Overview



# Scen-Gen

HISTORICAL DATA

